

MIDDLE EAST OPERATIONS UPDATE

Regional Cargo & Logistics Alert — Ongoing Conflict & Strait of Hormuz Closure — Day 20

This bulletin provides a cargo and logistics operational status update across Move One's Middle East, Horn of Africa, and South/Central Asia network as of 19 March 2026. The Strait of Hormuz remains effectively closed to all commercial shipping — Day 20. Port of Salalah ALL OPERATIONS REMAIN SUSPENDED following 11 March drone strikes — do not route cargo there; shift all Cape of Good Hope rerouting to Port of Aqaba (Jordan) or Port Said (Egypt). Dubai (DXB) and Abu Dhabi (AUH) airports continue phased cargo resumption with 48–72hr backlog; Bahrain and Kuwait airports fully suspended — zero air cargo capacity. Qatar Airways Cargo suspended; redirect DOH freight to Muscat (MCT). Move One overland corridor Jebel Ali–Dammam active and recommended for GCC surface freight. Maersk Emergency Bunker Surcharge (EBS) in effect globally. Contact your dedicated Move One representative for shipment-specific guidance. Move One maintains active delivery infrastructure supporting military, humanitarian, and diplomatic logistics missions across the region.

STATUS KEY: ● OPEN / OPERATIONAL ● CLOSED / SUSPENDED ● DISRUPTED / RESTRICTED ● ADVISORY / INFORMATION

⚠ CRITICAL MARITIME ADVISORY

STRAIT OF HORMUZ: NEAR-TOTAL TRAFFIC HALT — DAY 20

ESCALATION UPDATE — 19 March 2026, Day 20: U.S. Defense Secretary Hegseth has announced the "largest strike package yet" targeting Iran — anticipate renewed airspace and port disruption across the region. Samref refinery in Yanbu, KSA struck by aerial attack this morning — monitor developments closely. US military conducted bunker-buster strikes on hardened Iranian missile sites near the Strait this week. Iran FM has stated the strait is "open, but closed to our enemies" — selectively permitting permission-based transits for Indian, Chinese, and Pakistani-flagged vessels; 21 non-Iranian tankers have transited since conflict began (S&P Global data). ~22 vessels still anchored in the strait awaiting safe passage confirmation. One China-owned vessel struck by shrapnel on 12 March near Jebel Ali — do not assume nationality-based safety without confirmed Iranian authorization. Mine threat persists in outer approaches; US Navy clearing operations ongoing. All major Western liner carriers (Maersk, MSC, Hapag-Lloyd, CMA CGM, Evergreen) maintain indefinite suspension. War risk insurance: 300%+ above standard rates; most P&I Clubs withdrawn. GPS spoofing and jamming active in Gulf of Oman, Fujairah offshore, and Qatar approaches. IMO Council Extraordinary Session concluded 18–19 March — ~20,000 seafarers impacted in region. Brent crude USD 113.71/bbl (Day high: USD 119.11). Move One has rerouted all Western-affiliated Gulf-bound commercial cargo to alternate corridors.

🌊 MARITIME & CARGO OVERVIEW

Status	Location	Condition	Details
●	Strait of Hormuz	CLOSED	DAY 20. IRGC enforcement continues; no new vessel strikes confirmed 19 March 06:00 GST. Mine threat active in outer approaches; US Navy clearing ops ongoing. ~6 daily transits vs 153 pre-conflict. All major liner carriers maintain indefinite suspension: Maersk, MSC, Hapag-Lloyd, CMA CGM, Evergreen, ONE, NYK, MOL, K-Line. Shadow fleet (AIS-dark, sanctioned cargo) accounts for virtually all remaining transits. JMIC risk: Critical.
●	Port of Salalah (Oman)	SUSPENDED	PARTIAL RESUMPTION: Container Terminal (CT) and General Cargo Terminal (GCT) have resumed limited operations per Port of Salalah Advisory as of 15 March — GCT berth priority assigned based on necessity and operational requirements. APM Terminals/Gemini network hub remains offline. Bunker fuel (HSFO/VLSFO/MGO) critically tight — minimum 5-day lead time. Oil Tanker Terminal remains suspended. Verify berth availability with Move One before routing; do not assume full capacity. Move One Aqaba and Port Said alternatives remain active.
●	Red Sea / Bab-el-Mandeb	DISRUPTED	Houthi attacks resumed alongside Strait of Hormuz crisis — both major maritime corridors simultaneously disrupted for first time in modern history. All major carriers continue Cape of Good Hope diversion adding 14–21 days to Asia-Europe transits. BMP5 guidance required; UKMTO alert area active. Do not route via Bab-el-Mandeb without current security assessment. Move One recommending Cape of Good Hope for all southbound cargo.
●	Arabian Gulf (general)	CLOSED	All Western container shipping halted. Vessels inside Gulf are trapped; vessels outside are locked out. Alphaliner estimated 470,000 TEUs trapped at conflict onset; up to 200,000 TEUs of

			deep-sea capacity may still be effectively trapped (Sea-Intelligence). Limited permission-based transits for Asian-flagged vessels only. Do not plan new inbound/outbound cargo movements through any Gulf port without verified Iranian transit authorization.
●	Port of Duqm (Oman)	DISRUPTED	FULLY OPERATIONAL across all segments including containerized cargo, general cargo, project cargo, and bulk. Confirmed operational per latest port advisory. Oman has prohibited Iranian-registered vessels and Iran-origin cargo. Viable and preferred Hormuz-free alternative for Oman-destination cargo. Move One coordinating U.S. Navy logistics support via Duqm Port — designated U.S. Navy strategic maritime facility. Thumrait Air Base nearby logistics support also active.
●	Fujairah Oil Tanker Terminal	DISRUPTED	Intermittent GPS spoofing/jamming confirmed offshore (Navigational Warning No. 01/2026). Oil Tanker Terminal suspended until further notice. Container Terminal and port services operational. Vessels must use alternative navigation systems; ECDIS cross-referenced with radar mandatory. Fujairah and Khor Fakkan available for container transshipment.
●	Mediterranean Sea	OPERATIONAL	Shipping lanes open for non-Hormuz traffic. Suez/Red Sea routes remain disrupted; Cape of Good Hope preferred for Asian cargo. Port Said (Egypt) container transshipment handling increased volume for rerouted Asia-Europe flows. Hundreds of vessels anchored in Gulf of Oman awaiting Hormuz reopening.
●	Port of Aqaba (Jordan)	OPERATIONAL	PRIMARY CAPE OF GOOD HOPE ALTERNATIVE. Now serving as primary maritime hub for Gulf-bound and GCC-destined cargo rerouted via Cape. Port authority extending operating hours to handle elevated throughput. Move One actively routing all former Salalah cargo here. Coordinate with Move One Amman for documentation and customs clearance.

IQ IRAQ

Status	Location	Condition	Details
●	Port of Umm Qasr	OPERATIONAL	No structural damage; cargo operations continuing. Basra Oil Terminal has limited tanker movement due to Gulf shipping disruption. Road access to port functional with enhanced security checks. Move One Iraq team active for cargo coordination, serving as a key logistics node for coalition force resupply.
●	Ain al-Asad Air Base (Anbar)	DISRUPTED	Air base perimeter security heightened; coordination with base logistics required for cargo delivery. Move One has established delivery protocols for U.S. coalition cargo to Ain al-Asad. Full risk assessment mandatory; coordinate timing with Move One Baghdad for escort and customs.
●	Erbil Air Base (KRI)	DISRUPTED	Northern Iraq hub for coalition training and logistics. Move One Erbil team provides end-to-end cargo management. Ibrahim Khalil (Turkey) remains the primary corridor for KRI imports. Extended queue times reported at border.
●	Safwan Border Crossing (Kuwait)	DISRUPTED	Open with significant delays; could close at short notice; heightened security checks. Build contingency into all Iraq-Kuwait overland shipments. Coordinate timing with Move One Baghdad. Camp Buehring (Kuwait) logistics staging supported via this corridor.
●	Ibrahim Khalil Crossing (Turkey/KRI)	DISRUPTED	Open with delays; Kurdish Region border; monitor closely for closures. Primary overland corridor for KRI imports from Turkey. Extended queues reported. Move One coordinates KRI freight via this route.
●	Trebil Border Crossing (Jordan)	DISRUPTED	Open; Iraq-Jordan overland route; delays expected. Most stable Iraq overland option for Jordan-routed cargo. Move One actively using this corridor for Iraq-bound road freight.

KW KUWAIT

Status	Location	Condition	Details
●	Kuwait Intl Airport (KWI)	SUSPENDED	Zero air cargo capacity. Physical damage to Terminal 1 from drone debris (1 March); structural repairs ongoing. DGCA requires repairs complete and regional airspace cleared before reopening. No confirmed reopening date. Redirect ALL Kuwait air cargo to Muscat (MCT) or Amman (AMM).
●	Port of Shuwaikh	OPERATIONAL	Normal cargo operations; redirecting vessels from Shuaiba. Security Level 2 in effect. Hormuz closure caveat: no new inbound vessels.
●	Mina Al Ahmadi	OPERATIONAL	Operational; Security Level 2. Receiving vessels redirected from Shuaiba. Accessible via Hormuz-free routing — note Strait closure means new inbound vessels cannot reach Kuwait until Hormuz reopens.
●	Mina Abdulla / Mina Al Zour	OPERATIONAL	Operational; security level elevated. Note: all Kuwait Gulf ports are physically intact but inaccessible to new inbound vessels while Hormuz remains closed.
●	Camp Arifjan (U.S. Army ARCENT HQ)	DISRUPTED	Forward headquarters for U.S. Army Central (ARCENT) and primary regional logistics hub. Move One is the established last-mile logistics partner for cargo delivery to Camp Arifjan. Bonded freight forwarding, warehousing, and last-mile delivery available. Coordinate all shipments with Move One Kuwait.
●	Ali Al Salem Air Base	DISRUPTED	Major airlift hub for coalition forces. Move One coordinates cargo delivery to the base via ground transport from Shuwaikh Port and road corridors. Contact Move One Kuwait for manifest and base access requirements.
●	Camp Buehring	DISRUPTED	Staging post for units deploying into Iraq and Syria. Move One supports cargo delivery and staging operations at Camp Buehring. Coordinate with Move One Kuwait for delivery scheduling and base access.
●	Ahmed Al Jaber Air Base	DISRUPTED	U.S. Air Force combat and reconnaissance operations base. Cargo delivery coordinated by Move One via dedicated military logistics corridor from Shuwaikh Port. Contact Move One Kuwait for base entry requirements and validated cargo procedures.

SA SAUDI ARABIA (KSA)

Status	Location	Condition	Details
●	Ras Tanura Port	DISRUPTED	Limited operations following 2 March drone strike on refinery complex. GPS signal degradation ongoing. Oil loading operations affected. Monitor for further disruption. Recommend routing petroleum-related cargo via Jeddah for Red Sea access.
●	King Abdulaziz Port (Dammam)	OPERATIONAL	Normal cargo operations; elevated security. NOTAM affecting airspace near Iraqi and Arabian Gulf borders extended. Move One overland corridor from Jebel Ali to Dammam active and operational — primary surface freight alternative for UAE-KSA cargo. NOTE: Samref refinery in Yanbu struck by aerial attack 19 March — monitor for impact on Jeddah port operations; currently no confirmed port disruption.
●	Jeddah Islamic Port	OPERATIONAL	Normal port operations. ADVISORY: Samref refinery in Yanbu (north of Jeddah) struck by aerial attack 19 March — no confirmed disruption to Jeddah port at time of publication; monitor closely. Move One recommends Jeddah for all Red Sea / Suez-routed cargo; coordinate with Move One KSA for any disruption updates during the day.
●	Prince Sultan Air Base	DISRUPTED	Hosts U.S. air defense assets including Patriot and THAAD missile batteries, and supports U.S. military aircraft. Enhanced security perimeter in effect. Move One manages validated cargo delivery to Prince Sultan AB under SOFA-compliant procedures.

			Contact Move One Riyadh for base delivery coordination, manifest requirements, and secure storage.
●	King Fahd Causeway (Bahrain link)	CLOSED	Closed; land connection to Bahrain severed. No overland freight movement possible between KSA and Bahrain. Route Bahrain cargo via air (redirect to MCT/AMM) or sea via Khalifa bin Salman Port with alternative onward routing.

Q A QATAR

Status	Location	Condition	Details
●	Hamad Intl Airport (DOH)	DISRUPTED	Qatar Airways Cargo operations fully suspended; zero freighter departures or cargo acceptance as of 19 March. Airspace restricted by QCAA. Redirect ALL DOH air cargo to Muscat (MCT) or Amman (AMM). Free rebooking/refund available for freight bookings through 22 March.
●	Qatar Airways Cargo	SUSPENDED	Zero freighter or belly-hold capacity. All Qatar-origin/destination air freight must be rerouted. Muscat (MCT) is the primary alternate air cargo gateway for Qatar cargo. Move One Doha team available to coordinate rerouting.
●	Hamad Port (maritime)	OPERATIONAL	Port infrastructure operational; elevated security. NOTE: Hormuz closure means Hamad Port is physically inaccessible to new inbound/outbound container vessels. Port authority has designated alternative routing ports: Sohar, Duqm, Fujairah, Khorfakkan for transshipment.
●	Al Udeid Air Base (CENTCOM Forward HQ)	DISRUPTED	Largest U.S. base in the Middle East and forward headquarters for U.S. Central Command (CENTCOM); approximately 10,000 troops. Move One maintains active cargo delivery to Al Udeid under approved vendor status. All shipments require pre-validated manifests and base access coordination. Contact Move One Doha for military cargo scheduling and customs documentation.
●	Camp As Sayliyah	DISRUPTED	Major U.S. Army prepositioning site in Qatar. Move One coordinates delivery of pre-positioned equipment, materiel, and consumables. Cargo access subject to U.S. Army logistics authority approval. Contact Move One Doha for coordination.

A E UNITED ARAB EMIRATES (UAE)

Status	Location	Condition	Details
●	Dubai Intl Airport (DXB)	DISRUPTED	CAUTION: UAE airspace was closed briefly on 17 March — fourth drone incident at DXB this month (drone struck fuel depot near airport, fire contained, no injuries). UAE Defense Ministry has intercepted 300+ ballistic missiles and 1,600+ drones since 28 Feb. Operations confirmed back to normal 05:00 GST 17 March. Emirates, Etihad, flydubai and Air Arabia operating limited schedules. Most major international carriers (Lufthansa Group, Air France, KLM, Cathay Pacific, Finnair, Virgin Atlantic) remain suspended through late March. Confirm flight active in SkyChain before tendering cargo. Plan 48–72hr ground dwell. GCAA corridor NOC required — submit to foa@gcaa.gov.ae. With Hegseth announcing largest strike package yet, monitor for renewed closures.
●	Abu Dhabi Intl Airport (AUH)	DISRUPTED	Partially operational. Etihad Cargo freighter rotations active on select routes — check etihad.com for updated 19 March schedule. Cargo backlog building at AUH; coordinate with Move One for handling priority. Same drone threat environment as DXB applies — monitor GCAA advisories closely.
●	Al Dhafra Air Base (Abu Dhabi)	DISRUPTED	Critical U.S. Air Force hub south of Abu Dhabi supporting reconnaissance, fighter deployments, and refueling missions. Move One supports U.S. Air Force cargo delivery to Al Dhafra under established base access protocols. Contact Move One

			UAE for airside coordination, manifest preparation, and customs clearance.
●	Jebel Ali Port (DXB)	OPERATIONAL	Port infrastructure intact; Terminals 1–4 fully functional; enhanced security. Iranian-registered vessels banned. GPS spoofing active offshore. CRITICAL : Hormuz closure means vessels are trapped inside or locked out of the Arabian Gulf — treat Jebel Ali as inaccessible for new cargo movements until Hormuz transits resume. Move One overland corridor to Dammam active.
●	Port of Jebel Ali (U.S. Navy)	DISRUPTED	The busiest port of call for the U.S. Navy outside the United States. Naval vessel access subject to Hormuz closure restrictions. Move One manages commercial cargo flows in coordination with U.S. Navy logistics teams at Jebel Ali. Contact Move One UAE for coordinated port scheduling, bonded storage, and last-mile delivery to navy vessels and shore facilities.
●	Hamriya / Sharjah Ports	OPERATIONAL	Normal operations; supporting Jebel Ali overflow. Same Hormuz caveat applies — ports intact but inaccessible to new inbound/outbound sea freight.

B H BAHRAIN

Status	Location	Condition	Details
●	Bahrain Intl Airport (BAH)	SUSPENDED	Zero air cargo capacity. Physical infrastructure damage ongoing; BCAA airspace closure in effect. No confirmed reopening date. Redirect ALL BAH air cargo to Muscat (MCT) or Amman (AMM). Move One Bahrain team available to arrange road transfer to alternate gateway. Naval Support Activity Bahrain (U.S. Navy Fifth Fleet HQ): Move One coordinates maritime logistics and cargo deliveries via sea to Khalifa bin Salman Port.
●	Khalifa Bin Salman Port	OPERATIONAL	Fully operational; elevated security. Hormuz closure caveat applies — port physically intact but inaccessible to new inbound vessels. King Fahd Causeway to Saudi Arabia remains closed.
●	King Fahd Causeway	CLOSED	Closed; Saudi-side precautionary closure. No overland freight movement between Bahrain and KSA.

O M OMAN

Status	Location	Condition	Details
●	Port of Duqm	DISRUPTED	Container terminal operational; two previous drone strikes caused no significant structural damage. Oman has prohibited Iranian-registered vessels. Viable Hormuz-free cargo alternative. Duqm Port is a designated U.S. Navy strategic maritime facility — Move One coordinates naval cargo delivery and logistics support here. Thumrait Air Base (nearby): Move One provides expeditionary logistics for U.S. Air Force operations.
●	Muscat Airport (MCT)	OPERATIONAL	PRIMARY ALTERNATE AIR CARGO HUB. Most reliable freighter gateway in the region. Oman Air Cargo and multiple freighter operators active; general cargo moving normally. Move One Muscat team is fully staffed 24/7. High volume — book slots minimum 48 hours in advance. Cold-chain, DG, and oversized cargo handled.
●	Port of Salalah	SUSPENDED	ALL OPERATIONS SUSPENDED following 11 March drone strikes. Do not route cargo to Salalah until further notice. All former Salalah cargo rerouted by Move One to Aqaba and Cape of Good Hope transshipment.

D J DJIBOUTI

Status	Location	Condition	Details
●	Djibouti Airport (JIB)	OPERATIONAL	Joint civilian/military use; no disruption to cargo operations. Ethiopian Airlines and other regional carriers operating normally.

			Key staging point for humanitarian airlift into Horn of Africa and Sudan.
●	Port of Djibouti	OPERATIONAL	Fully operational. Key alternate routing hub for Horn of Africa and East Africa-bound cargo rerouted away from Red Sea. Move One recommends as primary transit point for Indian Ocean-routed shipments bypassing Red Sea/Bab-el-Mandeb. Increased throughput due to regional disruption — allow for extended port dwell.

J O JORDAN

Status	Location	Condition	Details
●	Queen Alia Airport (AMM)	DISRUPTED	Airspace closed 18:00–09:00 daily until further notice; daytime operations only. Currently the most reliable regional air cargo alternative to Gulf airports. Royal Jordanian Cargo, IAG Cargo and multiple charter operators active. High demand — secure cargo slots and warehouse space minimum 48hrs in advance. Cold-chain capacity available; contact Move One Amman for pharma/perishable routing.
●	Muwaffaq Salti Air Base (Azraq AB)	DISRUPTED	Hosts the 332nd Air Expeditionary Wing; supports regional operations across the Levant. Move One supports cargo delivery for U.S. Air Force operations at Muwaffaq Salti. All deliveries subject to Jordanian airspace curfew (18:00–09:00). Coordinate with Move One Amman for base access, manifest preparation, and delivery scheduling.
●	Port of Aqaba	OPERATIONAL	Normal port operations; significantly increased demand as Cape of Good Hope rerouting hub for Gulf and GCC-destined cargo. Move One is actively managing cargo flows through Aqaba for clients formerly routed via Salalah. Allow for extended customs processing due to elevated volume.
●	King Hussein Bridge / Allenby	DISRUPTED	Operating 09:00–16:00 only; closed Saturdays. Aligned with Jordan airspace curfew. Coordinate crossing times with Move One to avoid overnight delay. Full risk assessment required for all West Bank movements.
●	Trebil / Karameh Crossing (Iraq)	DISRUPTED	Open; Iraq–Jordan route; delays reported; monitor for closures. Move One actively using this corridor for Iraq-bound overland freight. Build contingency into delivery schedules.
●	Tower 22 (NE Jordan Outpost)	DISRUPTED	Small U.S. logistics outpost near the borders of Syria and Iraq. Move One coordinates sensitive government, diplomatic, and military cargo for this outpost region via the Trebil corridor and Amman hub. Full risk assessment required for all movements. Contact Move One Amman for coordination and security clearance requirements.

I I ISRAEL

Status	Location	Condition	Details
●	Ben Gurion Airport (TLV)	DISRUPTED	Air cargo operations resuming on a limited basis. PPR required for Israeli airspace (LLLL). IAG Cargo and select carriers resuming — confirm capacity before booking. Monitor daily for schedule changes.
●	Port of Haifa	OPERATIONAL	Normal cargo operations; elevated security. Serving as Israel's primary import gateway.
●	Port of Ashdod	OPERATIONAL	Normal cargo operations. Main container port for Israel; functioning normally.
●	Port of Eilat	OPERATIONAL	Operating; Red Sea access restricted due to ongoing Houthi threat; vessels using Cape of Good Hope alternative routing. Throughput significantly reduced.

●	Allenby Bridge	DISRUPTED	Restricted operations; aligned with King Hussein Bridge hours (09:00–16:00, closed Saturdays). Pre-coordinate all Israel-Jordan cargo movements with Move One.
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L B LEBANON

Status	Location	Condition	Details
●	Beirut Rafic Hariri Airport (BEY)	DISRUPTED	Airport operational on a limited basis; airspace subject to periodic restrictions. Middle East Airlines (MEA) operating select regional routes. Cargo capacity severely constrained — no dedicated freighter services active. All time-sensitive cargo should be routed via Amman (AMM) or Larnaca (LCA, Cyprus) with onward truck. Contact Move One Beirut for cargo coordination and bonded clearance.
●	Port of Beirut	DISRUPTED	Container terminal operational following post-2020 reconstruction. Security environment elevated; periodic port access restrictions. Vessel calls limited — most major carriers offering only transshipment via Limassol (Cyprus) or Port Said (Egypt) with feeder service. Move One Beirut coordinates all import/export documentation, customs clearance, and last-mile delivery. Allow additional 3–5 days vs pre-conflict lead times.
●	Masnaa Border Crossing (Syria)	DISRUPTED	Open for approved cargo; enhanced customs and security checks at the Syrian side. Primary overland corridor for Lebanon-Syria trade under applicable sanctions frameworks. All Syria-bound cargo must meet OFAC General License requirements. Move One Beirut manages compliance documentation for this corridor. Extended clearance times — build minimum 48hr contingency.
●	Arida / Abboudiyeh Crossing (Syria, North)	DISRUPTED	Open with delays; northern corridor connecting Lebanon to Syria and Turkey via Homs. Used for approved humanitarian and commercial cargo. Subject to same OFAC/EU sanctions compliance requirements as Masnaa. Coordinate with Move One Beirut for pre-clearance.
●	Larnaca (Cyprus) Air Bridge	OPERATIONAL	Move One operates an active Beirut–Larnaca air bridge for cargo that cannot move direct to/from BEY. Larnaca Airport (LCA) serves as the primary alternate gateway for Lebanon-bound freight. Onward truck delivery from Larnaca via sea (Limassol–Jounieh ro-ro) or air. Contact Move One Beirut or Nicosia for scheduling.

P S GAZA

Status	Location	Condition	Details
●	Border Crossings (Kerem Shalom / Rafah / Erez)	MIXED STATUS	Kerem Shalom / Karem Abu Salem: OPEN for humanitarian aid entry. Rafah: CLOSED. Erez / Zikim: CLOSED. Traffic very low due to security conditions. Full risk assessment required before approaching any crossing. Pre-coordinate ALL movements with your Move One account manager.
●	Domestic Deliveries (In-Territory)	OPERATIONAL	In-territory delivery operations continuing. Move One is the largest active logistics operator inside Gaza with established infrastructure. Available to authorised humanitarian, NGO and government clients only. Contact Move One account manager for operational coordination.

E G EGYPT

Status	Location	Condition	Details
●	Port Said / Suez Canal Zone	OPERATIONAL	Port Said container terminal handling significantly elevated throughput as a Cape of Good Hope transshipment hub. Suez Canal itself operational; however most major carriers continue to avoid Red Sea southbound — vessels transiting northbound only.

			Move One Egypt coordinates cargo flows and customs clearance for Sudan and Gaza-bound humanitarian aid entering via Egypt.
●	Cairo Airport (CAI)	OPERATIONAL	Fully operational with no disruptions. Egypt Air Cargo and multiple operators active. Move One Cairo is the primary coordination hub for humanitarian aid airlift into Sudan and Gaza. Dedicated bonded warehouse capacity for NGO and government cargo available.
●	Rafah Border Crossing (Gaza)	DISRUPTED	Controlled opening for approved humanitarian cargo only under Egyptian-Israeli-UN coordination. Move One Egypt coordinates all Rafah cargo under approved NGO and UN mandates. No commercial cargo permitted. Full documentation required — contact Move One Egypt for pre-clearance assistance.
●	Arish / Kerem Shalom Entry Corridor	DISRUPTED	Key route for humanitarian aid from Egypt to Gaza. Move One coordinates consolidated humanitarian cargo movements from Egyptian staging areas. All cargo must be pre-approved by relevant authorities. Move One maintains active relationships with Egyptian military border officials.

S Y SYRIA

Status	Location	Condition	Details
●	Damascus Airport (DAM)	DISRUPTED	Limited commercial cargo operations. Post-sanctions relief (OFAC Syria General License) permits humanitarian cargo, reconstruction materials, and approved commercial goods. Move One Syria team coordinates cargo with full compliance screening against U.S. Treasury SDN list and EU sanctions. Contact Move One for license verification and cargo classification prior to booking.
●	Port of Latakia	DISRUPTED	Partially operational. Increased cargo activity following post-conflict sanctions relief. Move One coordinates maritime cargo to Latakia under applicable OFAC General Licenses. All cargo undergoes enhanced compliance review — allow additional 3–5 business days for pre-shipment documentation. Contact Move One compliance team before booking.
●	Land Border Crossings (Turkey / Jordan / Lebanon)	DISRUPTED	Bab al-Hawa (Turkey border): Open for humanitarian and approved commercial cargo. Nassib/Jaber (Jordan border): Open; primary overland route for approved cargo. Move One operates dedicated Syria compliance protocols at all crossings. Full export documentation, end-user certificates, and OFAC General License references required.

Y E YEMEN

Status	Location	Condition	Details
●	Port of Aden	DISRUPTED	Limited operations; primary entry point for OFAC-permitted humanitarian cargo to government-controlled areas. WFP, UNICEF, and ICRC cargo coordinating via Aden. Move One supports approved humanitarian freight movements. All cargo must hold OFAC humanitarian license or qualify under General License exception. Contact Move One for pre-clearance.
●	Hudaydah Port (UN-monitored)	DISRUPTED	Under UN Monitoring Mission oversight. Humanitarian cargo permitted under applicable UN Security Council exemptions and OFAC humanitarian licenses. Move One coordinates OFAC-compliant deliveries to Hudaydah for approved NGOs and UN agencies. Significant administrative lead time required — contact Move One minimum 10 days in advance.
●	Aden Airport	DISRUPTED	Limited flights operational for cargo and humanitarian purposes. Move One coordinates approved humanitarian airlift via Aden under OFAC authorization. WFP air service partially active. Contact Move One for flight availability and cargo manifest pre-approval.

•	OFAC Yemen Humanitarian Authorization	ADVISORY	All Move One Yemen cargo operations are conducted under applicable OFAC General Licenses permitting delivery of food, medicine, and other humanitarian goods to Yemen regardless of recipient. Move One maintains full OFAC compliance documentation. Commercial cargo not covered by these exemptions cannot be handled without specific OFAC licensing.
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E R ERITREA

Status	Location	Condition	Details
•	Asmara Intl Airport (ASM)	OPERATIONAL	Operational; limited connectivity. No current disruptions reported.
•	Port of Massawa	ADVISORY	Operational. COMPLIANCE ALERT: Third-party cargo linked to sanctions evasion has been reported transiting this port (March 2026). Verify cargo origins and apply enhanced due diligence before routing any shipments through Massawa. Consult compliance team.
•	Port of Assab	ADVISORY	Operational. Same compliance concerns apply as Massawa. Combined Eritrean port capacity 2.5M tons. Do not route shipments through either Eritrean port without compliance team clearance.

E T ETHIOPIA

Status	Location	Condition	Details
•	Addis Ababa Bole Airport (ADD)	OPERATIONAL	Africa's largest airfreight hub; 400,000+ tons annually. Acting as primary Gulf overflow hub given regional air cargo disruption. High utilisation — plan for apron congestion and extended booking lead times. Specialises in perishables, pharma, electronics. Ethiopian Airlines Cargo operating full freighter rotations.
•	Djibouti Port Corridor	OPERATIONAL	Djibouti–Addis Ababa rail/road corridor fully functional. Ethiopia's primary maritime access point. Increased traffic due to regional rerouting.
•	Tigray Region	DISRUPTED	Active conflict; avoid for all surface freight routing. No commercial operations possible in conflict zones.

S D SUDAN

Status	Location	Condition	Details
•	Khartoum Airport	DISRUPTED	~4 flights/day capacity only; ongoing drone attack threat. Extremely limited air cargo capacity. Do not rely on Khartoum for time-sensitive freight.
•	Port Sudan	DISRUPTED	Sudan's primary functioning sea/air gateway. WFP air service operating Nairobi/Amman links. 9 UN agencies with storage presence. Under ongoing security pressure; monitor for escalation. Move One supports humanitarian cargo via Port Sudan including cold-chain reefer delivery.
•	Darfur Region	CLOSED	Active conflict; no commercial operations possible. All standard overland routes inaccessible. Move One operates a dedicated reefer truck fleet capable of delivering perishable medicine and food into Darfur from Chad — available to authorised humanitarian, NGO and government clients only.
•	Adre Border (Chad)	DISRUPTED	Closed to commercial cargo (Chad closed all Sudan borders 22 February). Select humanitarian cargo exempt with authorisation. Contact Move One account manager for authorisation requirements and reefer truck coordination into Darfur.

MOVE ONE UNIQUE CAPABILITY — DARFUR: Move One operates a dedicated reefer truck fleet for delivery of perishable medicine and food into Darfur from Chad. Available to authorised humanitarian, NGO and government clients. Contact your account manager.

AFGHANISTAN

Status	Location	Condition	Details
●	Kabul Intl Airport (OAKB)	DISRUPTED	Uncontrolled airspace (Class G); no ATC; 72-hour prior permission required; 15-minute spacing. Commercial traffic transiting via P500/G500 routes only. Move One Kabul team can facilitate PPR applications and ground handling.
●	Torkham Crossing (Pakistan)	CLOSED	CLOSED — Afghanistan-Pakistan border escalation (February 2026). Extremely volatile; no commercial movement. Do not route Afghanistan cargo via Pakistan until further notice.
●	Spin Boldak Crossing (Pakistan)	DISRUPTED	Limited capacity for returnees only; commercial and humanitarian cargo operations severely affected. Do not rely on this crossing for freight.
●	Islam Qala Crossing (Iran)	OPERATIONAL	Border stable; normal trade flow. NOTE: Iran-transit cargo is subject to enhanced US and EU sanctions screening. Verify all commodities, end-users and routing intermediaries against current denied lists (OFAC, EU consolidated list) before authorising.
●	Hairatan Crossing (Uzbekistan)	OPERATIONAL	PRIMARY NORTHERN CORRIDOR. Reopened November 2025; railway extended through 2026; port infrastructure upgrade underway. USE AS PRIMARY CORRIDOR for all Afghanistan freight. Move One Kabul and Tashkent teams available for coordinated door-to-door delivery via this route.

PAKISTAN

Status	Location	Condition	Details
●	Islamabad Airport (ISB)	OPERATIONAL	Fully operational; no cargo disruptions. Normal services.
●	Karachi Airport (KHI)	DISRUPTED	Selected ATS routes unavailable 09:00–15:00 PKT (3–31 March) due to military exercises. Alternative routing available outside restricted hours. Gulf destination cancellations ongoing due to regional conflict.
●	Lahore Airport (LHE)	DISRUPTED	Same 09:00–15:00 PKT ATS restriction (3–31 March); Gulf destination cancellations ongoing.
●	Karachi Port & Port Qasim	OPERATIONAL	Normal vessel movements; LNG, containers, coal and bulk cargo operational. Port Qasim handles 35% of Pakistan's maritime cargo. No disruptions to port operations.
●	Torkham Crossing (Afghanistan)	CLOSED	CLOSED — border escalation from Afghanistan side. Extremely volatile. Do not route any freight through this crossing until further notice.

GENERAL ADVISORY — 19 MARCH 2026

SEA FREIGHT

- Strait of Hormuz: Iran selectively granting permission-based transits to Indian, Chinese, and Pakistani-flagged vessels via Iranian territorial waters — 21 non-Iranian tankers have transited since 28 Feb. Western-affiliated vessels remain blocked; one China-linked vessel struck by shrapnel 12 March despite broadcasting nationality. US military struck hardened Iranian missile sites near Strait this week. U.S. Defense Secretary Hegseth has announced "largest strike package yet" on Iran — expect renewed regional disruption. Mine threat active in outer approaches; US Navy clearing operations ongoing. All major Western carriers (Maersk, MSC, Hapag-Lloyd, CMA CGM) maintain indefinite Hormuz suspension.
- All Arabian Gulf ports (Jebel Ali, Hamad Port, Shuwaikh, Umm Qasr) are physically intact but inaccessible — vessels are trapped inside the Gulf or locked out. Do not plan new inbound/outbound cargo movements through any Gulf port until Hormuz transits resume.
- Port of Salalah PARTIALLY RESUMED as of 15 March: Container Terminal and General Cargo Terminal operating on limited basis — berth priority assigned by necessity. Oil Tanker Terminal remains suspended. Bunker fuel critically tight. Verify availability before routing. Move One continues to maintain Aqaba and Port Said as primary alternatives. Duqm Port FULLY OPERATIONAL — preferred Hormuz-free Oman alternative.

- Red Sea / Suez: Cape of Good Hope rerouting required. Expect transit time increases of 14–21 days. Port Said (Egypt) available for Cape of Good Hope transshipment.
- Insurance: War risk cover withdrawn by most P&I Clubs for Hormuz transits; premiums up 300%+. US DFC insurance backstop available for qualifying Hormuz transits — contact your Move One representative. Maersk Emergency Bunker Surcharge (EBS) in effect globally. Brent crude USD 113.71/bbl today (intraday high USD 119.11) — additional carrier surcharges expected imminently. IMO Council Extraordinary Session concluded 18–19 March on the crisis.
- GPS spoofing and jamming active in Gulf of Oman, Fujairah, and Qatar offshore areas. All vessels must use alternative navigation systems; ECDIS cross-referenced with radar mandatory.

AIR FREIGHT

- Bahrain (BAH) and Kuwait (KWI): Both airports SUSPENDED indefinitely. Zero cargo capacity at both stations. Physical infrastructure damage prevents any freighter operations. No reopening date confirmed. Redirect all air cargo to Muscat (MCT) or Amman (AMM).
- Qatar (DOH): Qatar Airways Cargo operations suspended; zero freighter or belly-hold capacity. Redirect all DOH air cargo to Muscat (MCT). Free rebooking/refund available for freight bookings through 22 March.
- UAE (DXB/AUH): Emirates SkyCargo resuming phased freighter and belly-hold operations. Export cargo accepted except Class 1 DG and live animals — confirm flight active in SkyChain before booking. 48–72hr ground dwell expected. Lufthansa Cargo booking suspension to DXB/AUH lifted 12 March 23:59. Significant backlogs at both stations.
- Jordan (AMM): Daytime operations only (09:00–18:00 local). Currently the most reliable regional air cargo alternative. Royal Jordanian Cargo, IAG Cargo and multiple charter operators active. High demand — book slots and warehouse space minimum 48hrs in advance. Cold-chain capacity available; contact Move One Amman for pharma/perishable routing.
- Primary air cargo alternate hubs: Muscat (MCT) — most reliable freighter gateway in region; Oman Air Cargo operating; general cargo moving normally. Addis Ababa (ADD) — Ethiopian Airlines Cargo full freighter rotations; primary Gulf overflow hub; plan for apron congestion. Nairobi (NBO) — additional overflow for Indian Ocean-routed cargo.
- GCAA corridor access (UAE): NOC required — submit risk assessment to foa@gcaa.gov.ae. Response typically under 60 minutes. Single NOC can cover multiple flights for same aircraft/operator.

ROAD FREIGHT

- Move One Jebel Ali–Dammam overland corridor: ACTIVE and recommended as primary surface freight alternative for UAE-KSA cargo while Gulf sea freight is suspended. Move One operating regular consolidated and dedicated truck services on this corridor.
- Jordan crossings (Allenby / Trebil / Karameh): Operating with delays. Jordan airspace curfew 18:00–09:00 daily affects connecting air-road movements — coordinate carefully.
- Saudi Arabia: Land borders functional with enhanced security checks. King Fahd Causeway (Saudi–Bahrain) remains CLOSED.
- Iraq crossings: Open but all could close at short notice. Build contingency into all Iraq overland shipments.
- Afghanistan: Torkham crossing (Pakistan side) CLOSED. Route ALL Afghanistan cargo via Hairatan (Uzbekistan) northern corridor. Move One Kabul and Tashkent teams available for coordination.
- Egypt: Port Said and Cairo Airport are active entry points for humanitarian aid destined for Sudan and Gaza. Move One Egypt provides full customs clearance and last-mile coordination.

SURCHARGES & COST IMPACT

- Maersk Emergency Bunker Surcharge (EBS): In effect globally from 13 March 2026. Applies to all Maersk ocean freight bookings. Contact your Move One account manager for specific rate impact.
- MSC End of Voyage (EOV) — Arabian Gulf: Cargo will be discharged at nearest safe port; onward delivery shipper's responsibility. Move One is actively managing EOV-affected shipments for clients.
- War risk premiums: 300%+ above standard rates for Arabian Gulf and Hormuz-adjacent routing. Most P&I Clubs have withdrawn standard cover. Brent crude USD 113.71/bbl as of 19 March 09:15 ET (intraday high USD 119.11) — highest point in the crisis.
- Red Sea / Cape of Good Hope surcharges: GRI/BAF/PSS surcharges from all major carriers for Cape rerouting. Transit time increases of 14–21 days. Move One negotiating consolidated rates for high-volume clients.
- Air freight rates: Significant increases at MCT, AMM and ADD due to capacity concentration. Move One block space agreements in place at primary alternates — contact your account manager for priority allocation.

ERITREA — COMPLIANCE ADVISORY

- Sanctions-linked cargo has been reported transiting Massawa and Assab ports (March 2026). Exercise enhanced due diligence and verify cargo origins before routing shipments through either Eritrean port. Consult your compliance team before routing.

ETHIOPIA

- Addis Ababa Bole (ADD): Fully operational; acting as primary Gulf overflow hub. Plan for congestion and extended booking lead times. Ethiopian Airlines Cargo full freighter rotations operating.
- Tigray region: Avoid for all surface freight. No commercial operations possible.
- Maritime access: Djibouti port corridor is the primary gateway — rail/road corridor fully functional.

MOVE ONE MILITARY, HUMANITARIAN & DIPLOMATIC CAPABILITY

- Move One maintains active delivery protocols to all major U.S. military installations in the region: Al Udeid AB (Qatar/CENTCOM), Camp As Sayliyah (Qatar), NSA Bahrain (Fifth Fleet), Camp Arifjan (Kuwait/ARCENT), Ali Al Salem AB (Kuwait), Camp Buehring

(Kuwait), Ahmed Al Jaber AB (Kuwait), Al Dhafra AB (UAE), Muwaffaq Salti/Azraq AB (Jordan), Tower 22 (Jordan), Ain al-Asad AB (Iraq), Erbil AB (Iraq), Prince Sultan AB (Saudi Arabia), Duqm Port (Oman), Thumrait AB (Oman). All deliveries conducted under applicable SOFA, host-nation, and U.S. contracting authority requirements.

- Move One is the largest active commercial logistics operator inside Gaza. In-territory humanitarian deliveries continue for approved NGO and UN clients.
- Move One operates dedicated Darfur reefer fleet from Chad for perishable humanitarian cargo (medicine, food). Contact your account manager for scheduling.
- Syria and Yemen operations conducted exclusively under OFAC humanitarian General Licenses. Full compliance documentation maintained. Contact Move One compliance team for pre-clearance.

This report will be updated daily or as significant changes occur. For urgent operational queries, please contact your Move One account manager directly.

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